



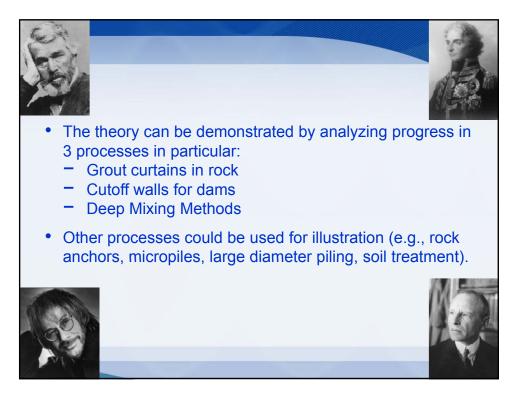
"Great Leap" Theory demands the satisfaction of six successive criteria:



- 1. The project or group of projects must be of exceptional and/or unprecedented scope, complexity, and construction risk.
- 2. A Specialty Contractor with ingenuity, resolve, and resources, and an equipment manufacturer must both exist.
- 3. A responsible individual/agency for the Owner must be prepared to take the perceived risk of deploying a new technology or technique.
- 4. The project(s) must be successful!
- 5. Details must have been published widely in the scientific press.

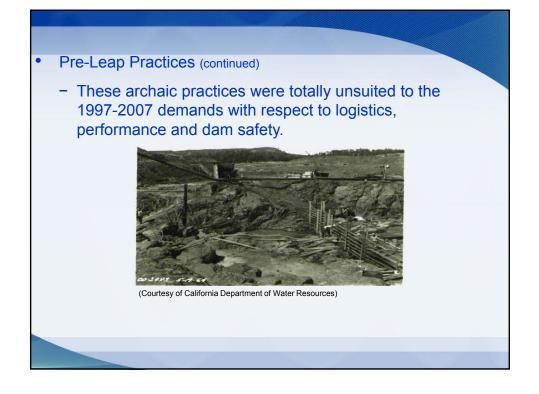


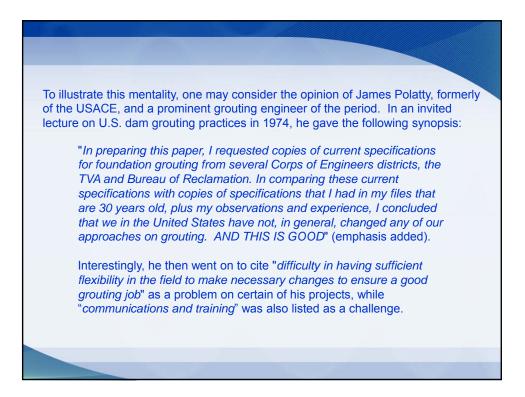
6. Within a few years of completion, there must be some type of codification/standards document, permitting wider use by industry.



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Pre-Leap Practices
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<ul> <li>Highly prescriptive specifications.</li> <li>Almost complete absence of rational design and acceptance processes and widespread use of "rules of thumb" for design and execution.</li> <li>Use of: <ul> <li>vertical holes to a predetermined depth</li> <li>single row grout curtains</li> <li>long downstages of predetermined length</li> <li>rotary drilling (percussion = air flush)</li> <li>low and conservative grout pressures</li> <li>"thin" grouts</li> <li>"dipstick, gage and stopwatch" methods for injection control</li> </ul> </li> </ul>

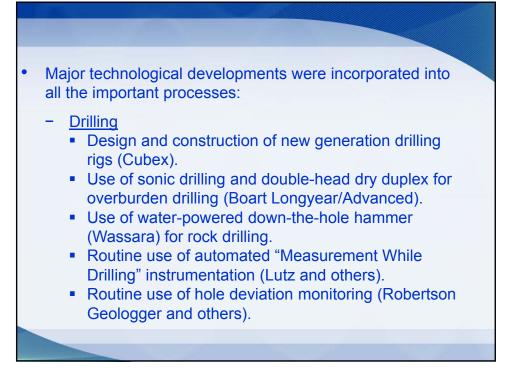


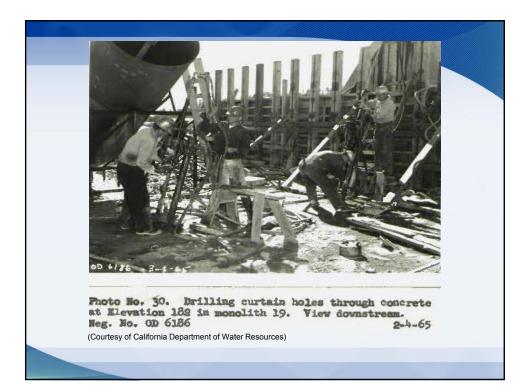


## 2.2 Availability of the Technology

- Market conditions/industry inertia up until mid-1990's were generally against new technologies. Notable exceptions were USACE/ Reclamation at Ridgway Dam, CO, and Upper Stillwater Dam, UT, and the initial promotion of GIN Theory.
- Technology was totally changed after the association of Advanced Construction Techniques, Toronto, ON (Contractor) and Gannett Fleming, Inc., Harrisburg, PA (Consultant).
- They simultaneously introduced numerous technical developments – as an integrated package – and design concepts (e.g., Quantitatively Engineered Grout Curtains) at a time when the USACE was moving towards "Best Value," as opposed to "Low Bid," and more Performance-based Specifications.

<ul> <li><u>Notes</u>:</li> <li>1. The associated design improvements included:         <ul> <li>multirow curtains;</li> </ul> </li> </ul>
<ul> <li>inclined holes in each row;</li> <li>depth of curtain determined by geology and/or by rigorous seepage analyses;</li> <li>stage lengths commensurate with the structural</li> </ul>
<ul> <li>geology;</li> <li>use of the highest <u>safe</u> grouting pressures;</li> <li>verification of proper stage refusals;</li> <li>verification of residual in-situ permeability upon closure.</li> </ul>







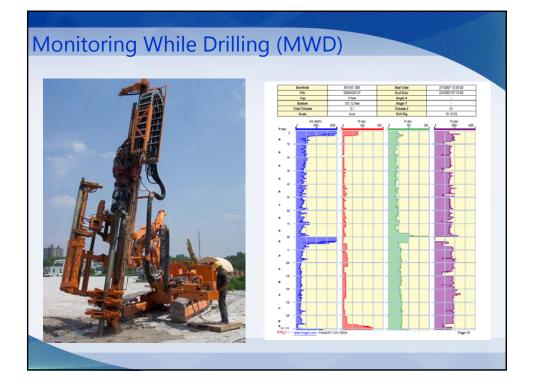




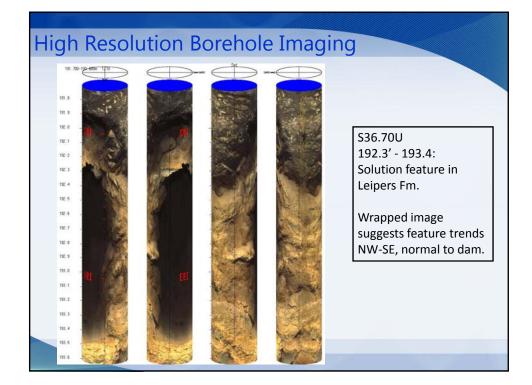




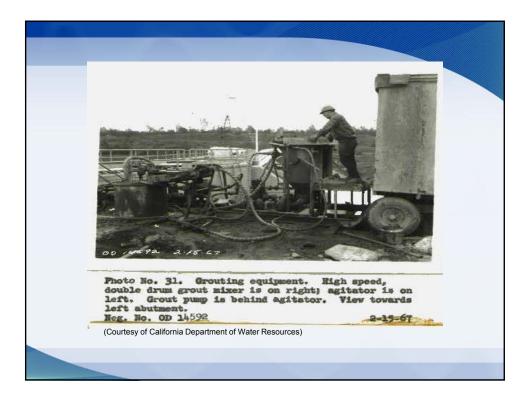






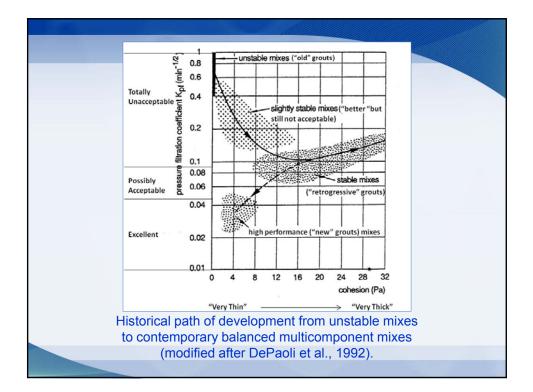


<ul> <li>Injection Systems</li> <li>Grout "buggies."</li> <li>Automated grout batching and mixing in weatherproofed enclosures.</li> </ul>
<ul> <li><u>Grout Mixes</u></li> <li>Development of balanced, stable multicomponent grouts giving superior rheological properties (Naudts, Master Builders, Sherrill).</li> <li>In particular, exploiting a full understanding of the importance of the pressure filtration coefficient (DePaoli et al.)</li> </ul>





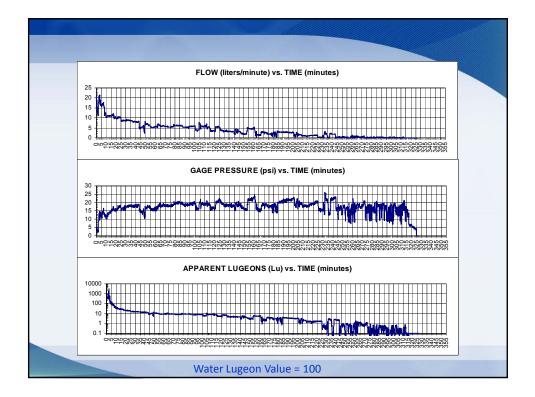












### 2.3 Owner Risk Acceptance

### Post-Leap

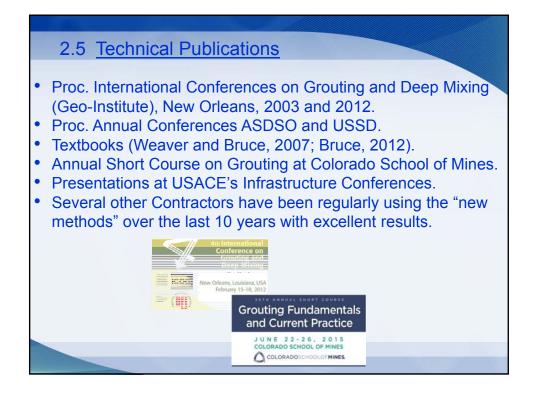
- First two projects had non-Federal clients (City of Bethlehem for Penn Forest Dam, PA, and County of Spotsylvania for Hunting Run Dam, VA). They and the Engineer-of-Record (Gannett Fleming, Inc.) accepted and shared the "novelty risk."
- For the later projects, the USACE accepted the "novelty risk," especially the Louisville, Little Rock, Nashville, and Chicago Districts, and Headquarters.

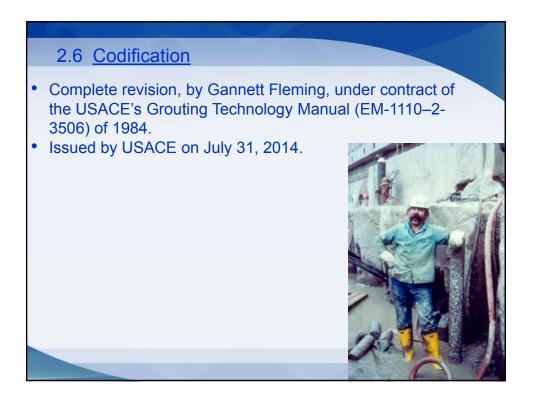


### 2.4 Success of the Project

- Curtains were systematically engineered to satisfy the in-situ residual permeabilities required by the design (1-5 Lugeons).
- Every project has provided compliant results.
- Curtains used as integral part of the "Composite Wall" concept to explore and improve the rock before construction of a concrete diaphragm wall between the outer rows. Every such project has been successfully and safely completed.



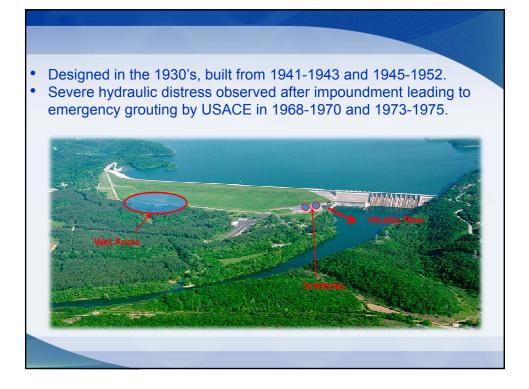


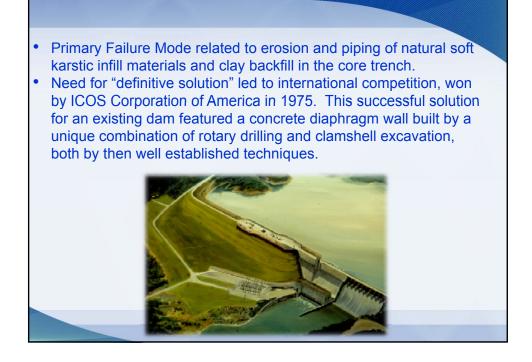


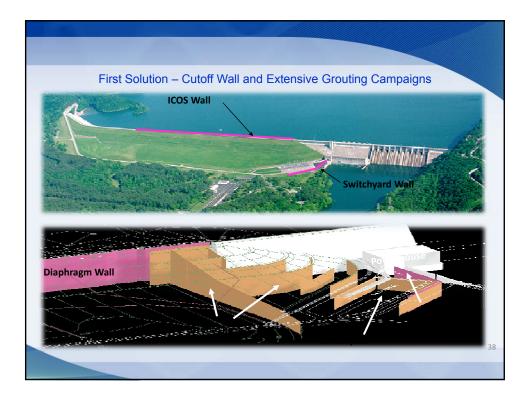
# CUTOFF WALLS FOR DAMS 3.1 <u>The Exceptional Nature of the Project</u>

 Wolf Creek Dam, KY – a 3,940-foot-long homogeneous fill and contiguous 1,796-foot-long gated overflow section. Founded on Ordovician carbonates with major kastification. Retains Lake Cumberland and protects Tennessee.

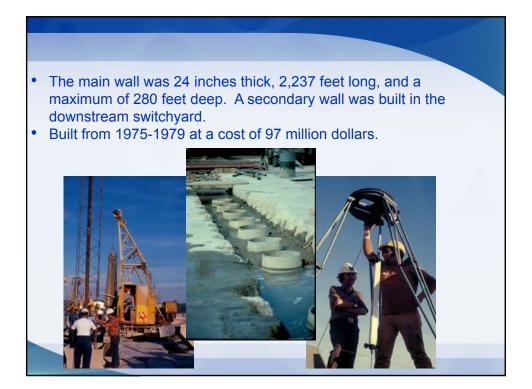


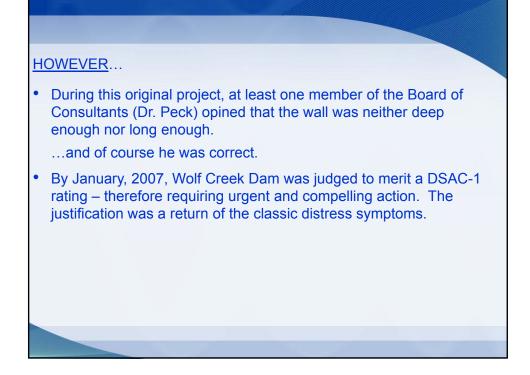


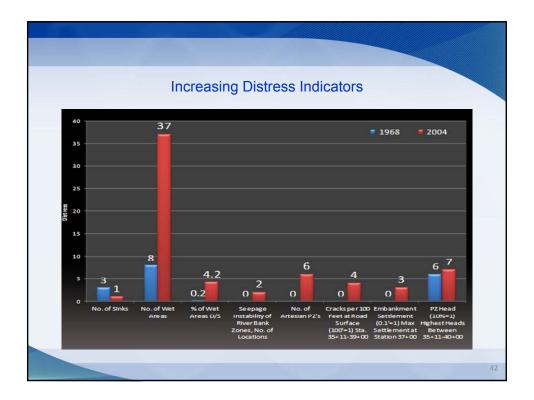






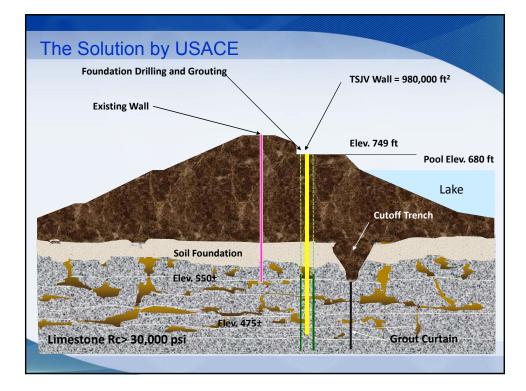




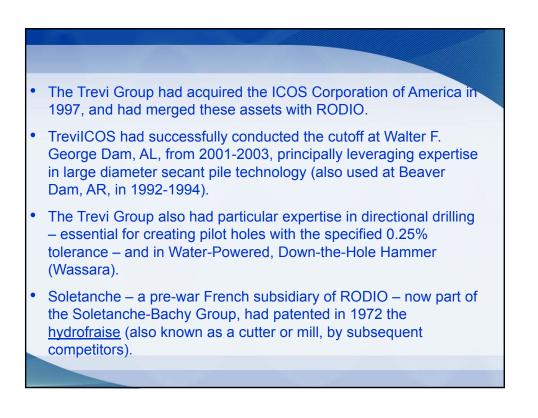




- Phase 2 involved the construction of a new cutoff upstream of the original, and longer and deeper, for an area of about 980,000 square feet – almost twice the original.
- Bid documents and specifications were Performance-based and emphasized Dam Safety in every process of the work, and urgency.
- It was obvious to all bidders that the technology of the 1970's could not safely, reliably, or competitively satisfy the requirements of the 2008 project.
- The size, complexity and profile of the job attracted international attention from major prospective bidders.







### HYDROMILL TECHNOLOGY



The core of any Hydromill is its trenching/cutting unit, that schematically consists of a heavy steel frame integrating the following components:

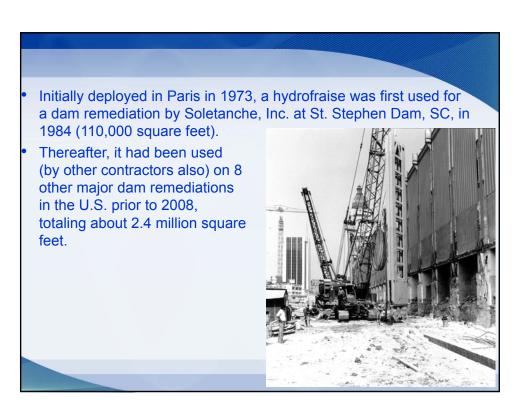
- swivel located on top of the frame
- two independent hydraulic engines which allows the rotation of a pair of milling drums located at the bottom of the frame;

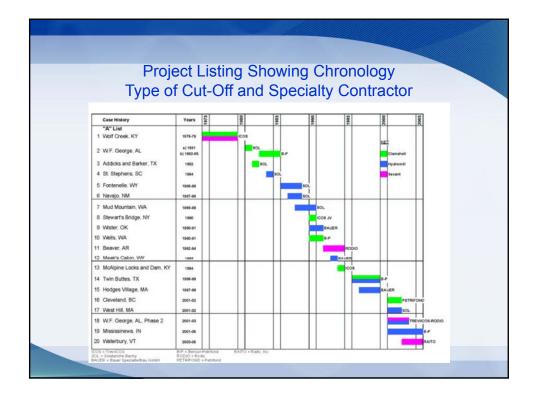
Drilling Mud

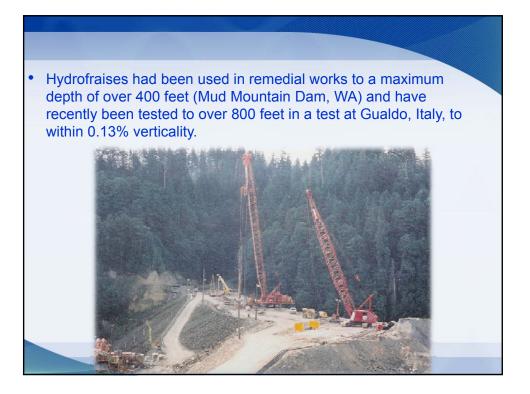
Sensors box

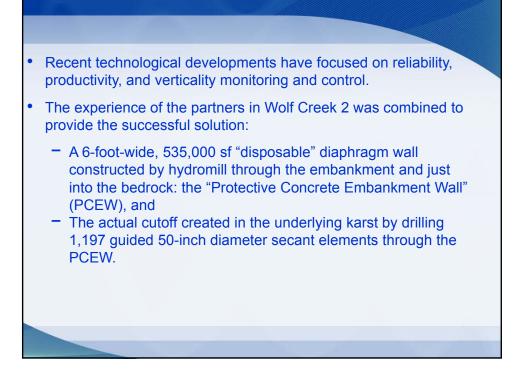
Suction Pu

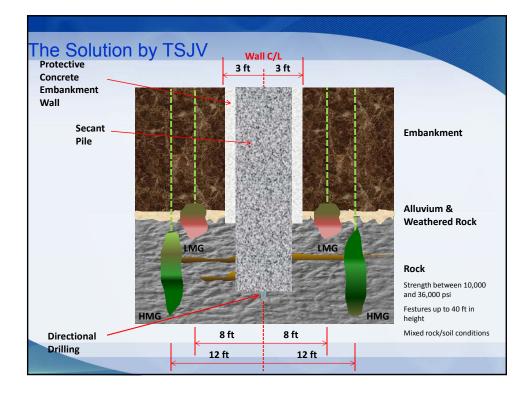
- a mud suction pump placed just above the milling wheels;
- front and side hydraulicallyoperated "steering" flaps;
- a number of built-in sensors and inclinometers.

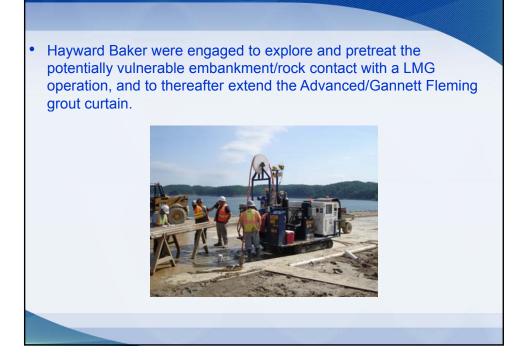




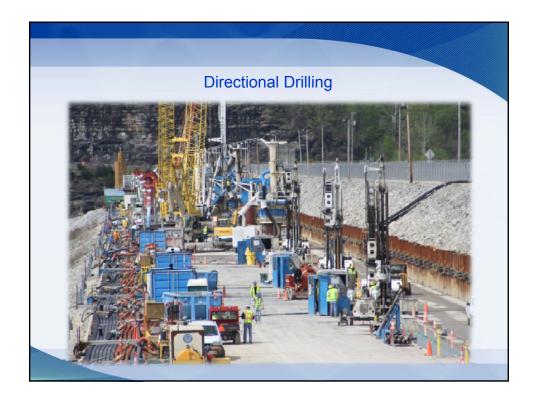












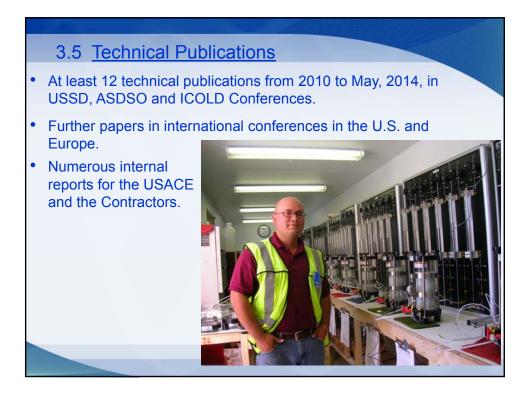


### 3.3 Owner Risk Acceptance

- USACE and the original Board of Consultants made an extraordinarily courageous decision to accept ICOS' proposal in 1975, and in effect bought 30 years of dam safety.
- USACE and the 2007 Board of Consultants were no less courageous in designing the second wall, given their superior insight about the fragility of the system.
- Risk mitigation measures were emplaced by the USACE:
  - "Best Value" award basis, with a focus on the Technical Proposal.
  - Successful execution of "Technique Demonstration Areas."
  - Very high levels of QA/QC and Verification.
  - Implementation of an intense Instrument Monitoring Plan.
  - Effective and efficient Partnering, and use of Board of Consultants, and Internal Advisory Panel (Contractor).

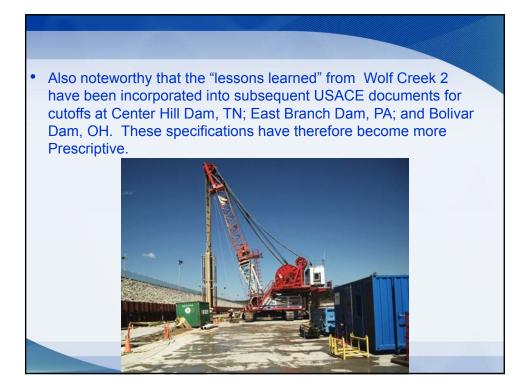






### 3.6 Codification

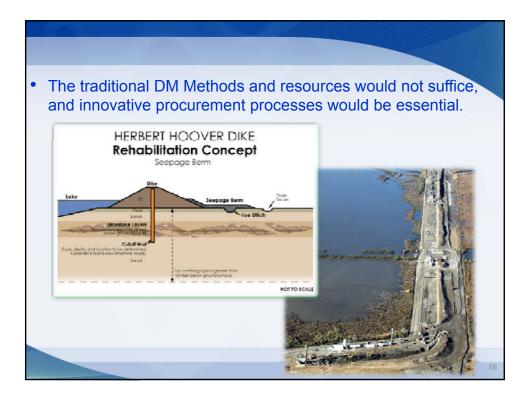
- RMC of the USACE (David Paul) producing an Engineering Manual on cutoff walls for dams and levees, to enhance EM 1110-2-1901. To be published September, 2015.
- Bureau of Reclamation (Mark Bliss) finalizing new Design Standard on cutoff walls. To be published in August, 2015.
- DFI Slurry Walls Committee (Gianfranco DiCicco) developing a similar guideline on the application of specialty techniques for dam and levee remediation. Scheduled for 2016.
- All of these will provide "new blood" for the existing ICOLD Bulletin 150, and the European Standard EN1538.

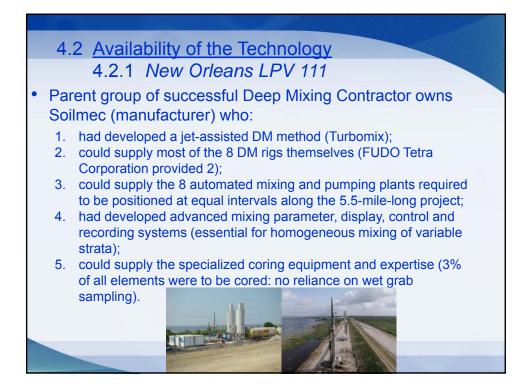


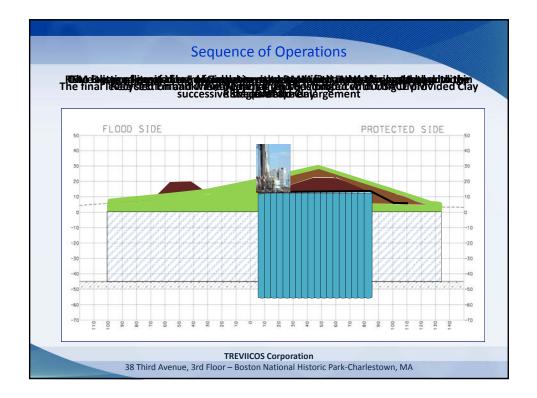


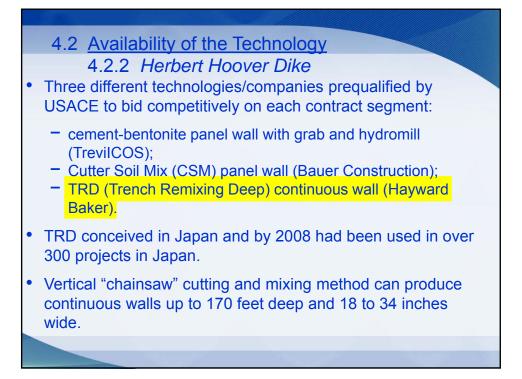


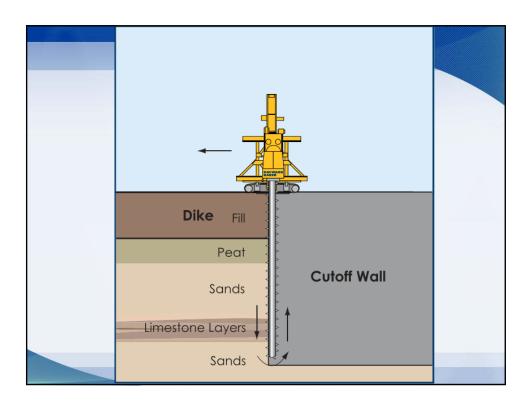




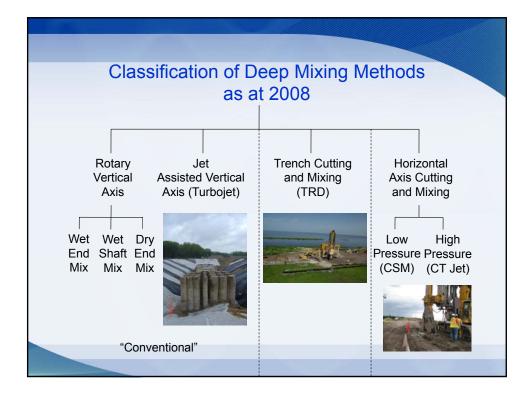








- Technology imported to the U.S. in 2006 by Hayward Baker and proved in the Alamitos Gap project in California soon after.
- Downwards/upwards ripping action provides very effective vertical homogenization of the soilcrete – a particular advantage in the very variable conditions at Herbert Hoover Dike.
- Extremely productive in appropriate soils conditions.

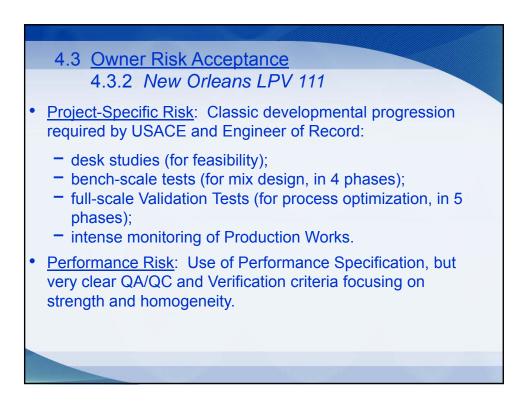


### 4.3 <u>Owner Risk Acceptance</u> 4.3.1 *Herbert Hoover Dike*

- <u>Technology Risk</u>: Prequalification of 3 different methods (out of 8 proposed), each with very detailed statements of prior experience.
- <u>Schedule Risk</u>: Breaking down whole project into numerous smaller sections, permitting simultaneous work in several sections.
- <u>Project-Specific Risk</u>: Each section predicated by a 500foot-long Demonstration Section. Production only permitted after USACE acceptance of Demonstration Section Report. USACE also employed external consulting group as continuity/oversight over all individual contracts. For in-situ homogeneity, extensive reliance placed on Optical Televiewer (Robertson Geologger).



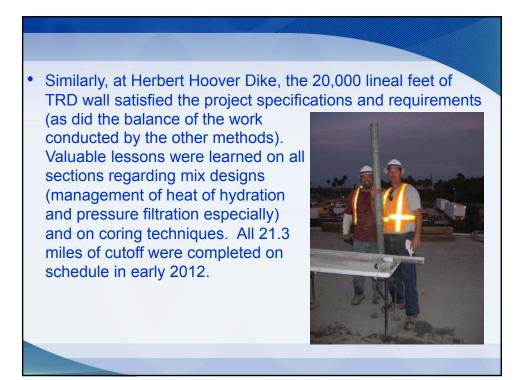




### 4.4 Success of the Project

 In every aspect, the Deep Mixing conducted at LPV 111 was successful:

- completed within 14 months, on schedule;
- 18,022 individual elements installed, using over 460,000 tons of slag cement;
- over 500 coreholes, with average Recovery of 99% (compared to 80% criterion);
- average UCS of 292 psi, compared to 100 psi criterion;
- no inclusion in cores greater than 12 inches in maximum dimension;
- most of the 500,000 cubic yards of spoils were used by the General Contractor for levee reconstruction ("Recycled Embankment Material");
- very effective use of Contractor's Internal Advisory Panel.



### 4.5 Technical Publications

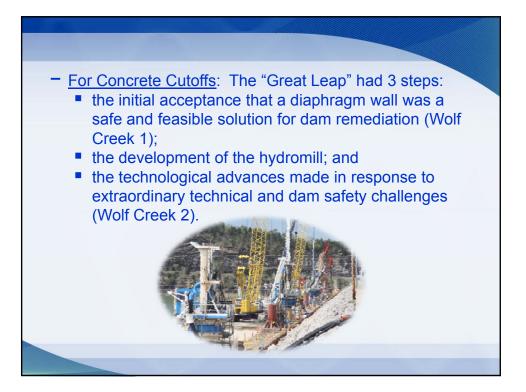
- One complete session (6 papers) of the 2012 International Conference in New Orleans was devoted to LPV 111. Several TRD papers were presented in the same Conference.
- Numerous papers in Annual Conferences of ASDSO and USSD.
- Publications at international conferences in Belgium and Italy, and in the ISSMGE Bulletin.
- Chapter in textbook "Specialty Construction Techniques for Dam and Levee Remediation " (2012) on TRD (and on CSM and C-B Walls).



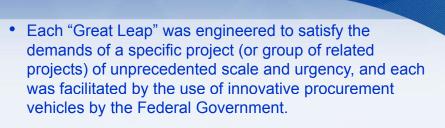
### 5. FINAL REMARKS

- For each of the three techniques/applications presented, satisfaction of each of the six defining criteria is proved:
  - For Drilling and Grouting: The "Great Leap" comprised a group of major developments in processes, materials, technology platforms and design concepts. Implemented under the vision of one contractor/consultant team in response to a major market need.











Each "Great Leap" has been widely published and the outcome incorporated in new Design and Practice Manuals and Guidelines, and has been adopted (as far as Patents permit) by industry at large. This image is taken from the seminal textbook "Foundation Engineering" by Peck, Hanson and Thornburn (1974).

### "Karl Terzaghi (1883-1963)

Founder and guiding spirit of soil mechanics, outstanding engineering geologist, and preeminent foundation engineer. He was the first to make a comprehensive investigation of the engineering properties of soils: he created or adapted most of the theoretical concepts needed for understanding and predicting the behavior of masses of soil, and he devised the principal techniques for applying scientific methods to the design and construction of foundations and earth structures."



 The image was not taken by Mrs. Metz from the textbook, but was sent at my request by Rick Robertson of CH2M Hill International – Panama (Leader of Locks Dispute Team for the Third Locks Project).

 He sent this photo of a photo of a drawing he had tacked to his office wall under the following cover:

"Pinned up, watching over us in our day-to-day activities and reminding us of the observational method. Bringing a smile to my face."



